Q2 2022 CRAMER BOOK OF CHARTS

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Bank BD Peer Benchmarking

We have found that a relatively small number of Bank Broker-Dealers provide the most accurate reflection of the trends and transitions taking place in the bank brokerage industry.

We call them the "Core Bank BDs" and they include PNC, Citi, U.S. Bank, Fifth Third, Citizens, Key, BMO Harris, Huntington, First Horizon, First Citizens and Wilmington Advisors at M&T. The revenue of these Bank BDs ranges between \$525m and \$50m and their retail deposits between \$20b and \$225b. What makes their data useful as an industry benchmark is that no bank is too big to have an oversized impact on the data in any given time period, and no bank is too small to have data that varies wildly in short timeframes.

It is the consistency and verifiability of the data from these "Core Bank BDs" that make them a useful indicator of the health and direction of the bank brokerage industry.

If you would like more detailed data, which always protects the privacy of the individual firms, please reach out to Jack Cramer directly at 303.532.7003.

The "Core Banks BDs"

used in our research include:

- PNC
- Citi
- Huntington
 First Horizon
- Citizens
- Kev
 Fifth Third
 Wilmington
 - Advisors at M&T
- First Citizens U.S. Bank BMO Harris



Bank Brokerage... By The Numbers

Revenue per \$1m Retail Deposits (Annualized)

Return on Assets

\$2,538 7.

75 bps

Advisor Productivity

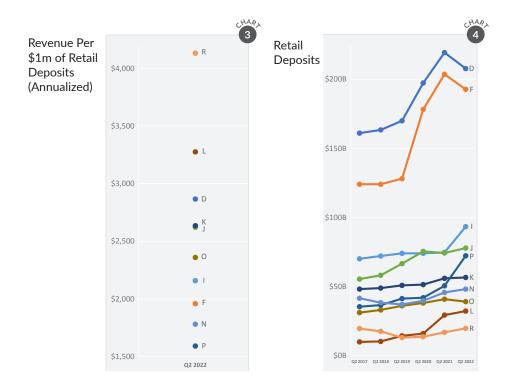
\$660,728

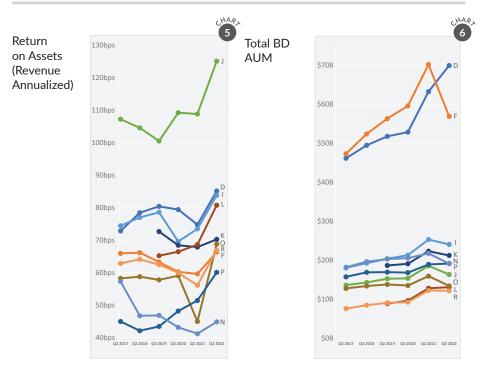
Fee-Based Revenue as % of Advisor Compensable Revenue

> 52% AVERAGE

peer benchmarking for... Presidents



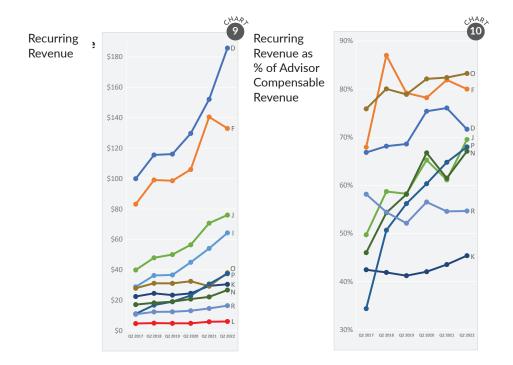


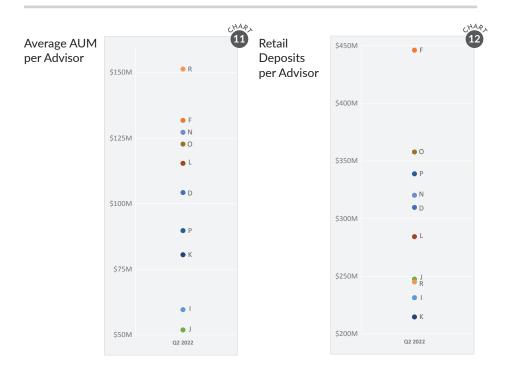


PEER BENCHMARKING FOR...

Sales Managers

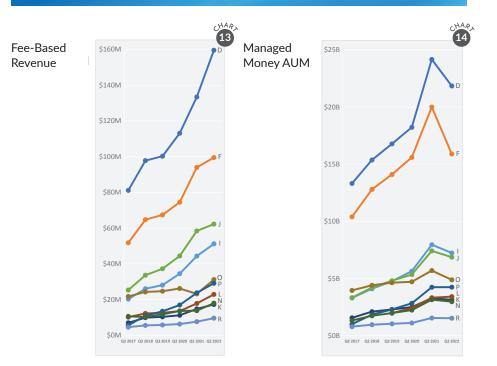




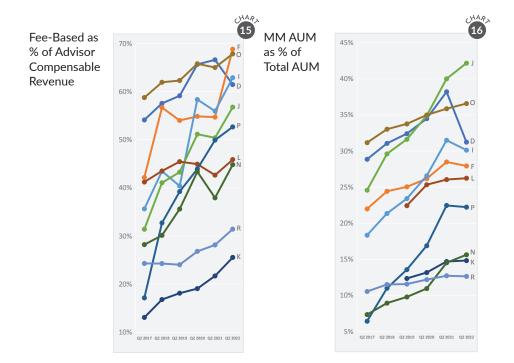


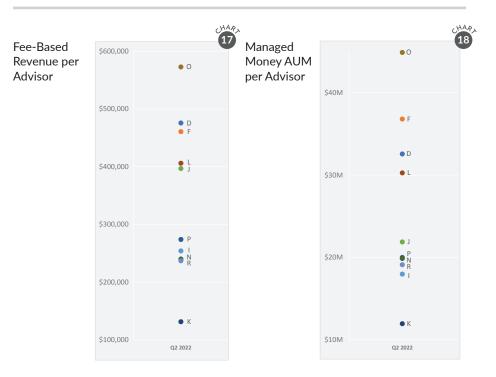
PEER BENCHMARKING FOR...

Fee-Based/ Managed Money Product Managers

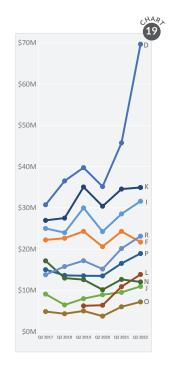


8 • State of the Industry





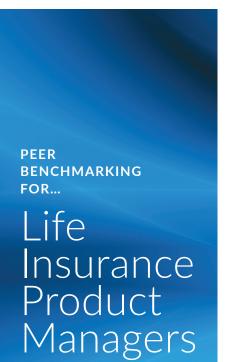
PEER BENCHMARKING FOR... Annuity Product Managers

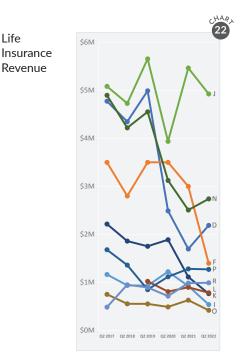


20 20 Annuity Annuity • R Revenue per Revenue as 75% Advisor % of Advisor Compensable \$500,000 Revenue 65% \$400,000 55% 45% \$300,000 К • 35% • D \$200,000 • P N N 25% •0 \$100.000 • F 15% • 1 5% \$0 Q2 2017 Q2 2018 Q2 2019 Q2 2020 Q2 2021 Q2 2022 Q2 2022

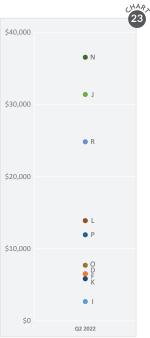
Annuity

Revenue





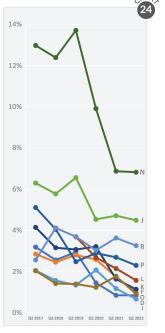
Life Insurance Revenue per Advisor (Annualized)



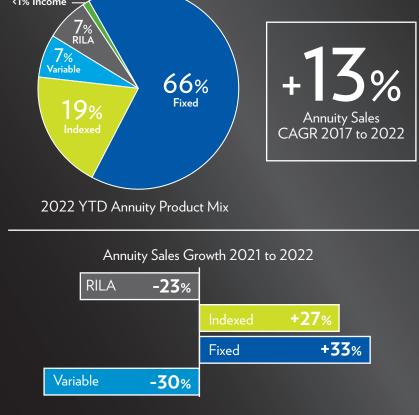
Life Insurance Revenue as % of Advisor Compensable Revenue

Life

Revenue

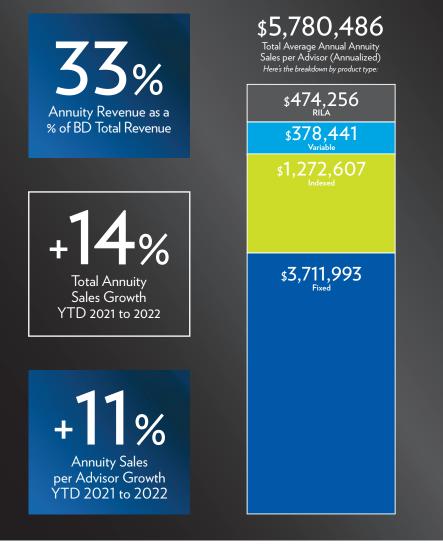






\$205,563

Average Annuity Revenue per Advisor



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Participating Firms: Bank of the West, BMO Harris, Citi, Citizens, Fifth Third, First Citizens, First Horizon, Flagstar, Fulton Financial, Huntington, Key Bank, PNC, Santander, Synovus, TD Bank

Upcoming Cramer Roundtables

FALL 2022

OCT 13 ANNUITIES OCT 27 SALES MANAGEMENT	
OCT 27 SALES MANAGEMENT	
NOV 17 STRUCTURED INVESTMENT	1ENTS
DEC 1 LEADERS & CHAMPIONS Invitation only	IS

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